



BOARD OF DIRECTORS
MINUTES OF BOARD MEETING
APRIL 22, 2026

The meeting was held in Dante Lenardon Hall, Room 112 and via Zoom.

PRESENT:	Nonie Brennan Sara De Candido Ken Deane Dan Lang (Vice-Chair and Treasurer) Braedan Lovie Vince MacDonald Jessica Matthys	Jane Sanders Michaela Therrien Joseph Turnbull Paul Tufts (Chair) Robert Ventresca Peter Wilkinson (Vice-Chair) Paul Wilton (Secretary)	* non-voting Zoom
Regrets:	Rev. Gary Ducharme Randolph Mank Jean-Pierre Morris Houssam (Sam) Mourad	Ilona Niemi Chuck Scott Amna Wasty	
By Invitation:	Breandén Dunn, Incoming KUCSC President Mohammad Matar, current student at King's Carri Rodgers-Rowley, Director, Institutional Planning and Finance Karen Thomson, Chief Operating Officer Mark Yenson, Vice-President and Academic Dean		
Committee Resource	Ann Hoffer		

1. **Call to Order**

Chair P. Tufts called the meeting to order 4:34 pm.

2. **Opening Prayer and Land Acknowledgement**

V. MacDonald opened the meeting with a prayer and, joining from Poland, offered a reflection referencing St. Thomas Aquinas.

J. Matthys offered a personalized land acknowledgement.

3. **Our Why – Student Guest**

Paul Tufts introduced Mohammed Matar, a fourth-year International Relations student graduating this year. Mr. Matar spoke about his experience at King's, highlighting the support he received through the work-study program, faculty and staff, Student Finance, and Accessibility Services. He emphasized the welcoming environment and the College's commitment to student

success. Mr. Matar will be attending Dalhousie University for law school next year. The Board offered its congratulations.

At 4:48 p.m. Mr. Matar left the meeting.

4. Conflicts of Interest Declarations and Approval of the Draft Agenda

The Chair confirmed there were no conflicts of interest.

A revision to the agenda was proposed to add an item for an update from A. Hoffer on upcoming changes to the OWL site. This addition was approved for inclusion in the minutes.

Motion: To approved the revised agenda, inserting #10 OWL Transition Update and adjusting the remaining numbers accordingly.

Moved by: J. Sanders, V. MacDonald

CARRIED

5. Committee Reports

At 4:52 p.m., members agreed to proceed to agenda item #6 while D. Lang addressed technical difficulties with sound.

Members returned to agenda item 5 at 5:10 p.m.

a. Financial Sustainability Task Force

D. Lang provided a brief update, noting that voluntary exit packages and early retirement offerings are projected to generate approximately \$1.6M in savings. Members were advised that Social Work remains a ministry priority area under the new government funding framework, and that anticipated grant reweighting may benefit both the Bachelor of Social Work and Master of Social Work programs, with increased MSW enrolment expected to generate greater funding than the BSW. The Task Force also discussed international partnerships, noting that while exploratory work continues, such partnerships remain high-risk as a strategy for addressing budget pressures. Members further considered the potential for shared services with Western and Huron; while viewed positively by the committee, neither institution has expressed interest to date. The overall tone of the meeting was one of cautious optimism.

C. Rodgers-Rowley shared that the report you have is as of March and it's a fluid document.

Motion: That the Board of Directors receive the March 2026 Financial Sustainability Task Force Report.

Moved/Seconded by Financial Sustainability Task Force.

CARRIED

6. President's Report

R. Ventresca provided an overview of the new format of his report and noted recent media coverage referencing King's. Rob highlighted items within his report, including the Strategic Enrolment Management (SEM) Plan, which is expected to come to the Board following Academic Council's recommendation, either in June or in the fall. He outlined the emerging direction of the draft plan and presented several questions for the Board's consideration, including:

- What would it take for King's to become the first-choice institution for the students it best positioned to serve?
- Which current recruitment and enrolment practices are most effective, and where might adjustments be needed?
- What is the appropriate long-term size for King's? the draft plan models a five-year growth projection of approximately 3%, reaching an estimated 4,100 students by 2030.
- Additional sub-questions related to mission, identity, and scale will follow as the Board continues its discussion.

R. Ventresca noted in his report that advertising has not historically been used as a primary approach to building brand awareness at King's.

The Chair opened the floor for questions; none were raised.

President Ventresca noted that the next item was business arising from the previous Board meeting. M. Yenson, Chair of Academic Council's Governance and Nominations Committee, was invited to provide background on Academic Council's recommended changes to the Mission, Integration, and Inclusion Committee Terms of Reference.

a. Academic Council Recommendations

i. **Mission, Integration, and Inclusion Committee Terms of Reference**

M. Yenson reported that Academic Council had considered concerns regarding wording in the Mission, Integration, and Inclusion Committee Terms of Reference. Questions were raised about references to Ordinances and their alignment with the University's commitments, including truth and reconciliation. Academic Council referred the matter to its Governance and Nominations Committee, which consulted the Mission, Integration, and Inclusion Committee. Following this review, the committees recommended removing the reference to Ordinances and clarifying the committee's outward-facing responsibilities. Academic Council endorsed the revised Terms of Reference and forwarded them to the Board for consideration.

The Chair opened the floor for questions; none were raised.

Motion: To approved the draft amendments to Academic Council's Mission, Integration, and Inclusion Committee Terms of Reference

Moved by: J. Sanders, B. Lovie

CARRIED

At 5:10 p.m., members returned to agenda item 5.

7. Students' Council Report

B. Lovie reported that students are completing exams and that KUCSC has offered late-night breakfast and a lasagna dinner to support student well-being during the exam period. He noted that the 2025-2026 KUCSC Executive will conclude its term on April 30, 2026, and that he will continue to serve on Academic Council, the Board, and committees until June 30, 2026.

He announced the 2026-2027 KUCSC Executive:

- President - Breandén Dunn

- VPSA - Himm Lai
- VPSE - Matt Booth
- CCO - Abby Kaspersma
- CFO - Maria Garces

Incoming President Breandén Dunn was introduced and shared brief remarks about his background.

At 5:22 p.m., C. Rodgers-Rowley left the meeting.

8. Consent Agenda

The Chair proposed moving the “Recommendations from Academic Council” agenda item forward, noting that it included a recommendation requiring a Board vote.

- a. Minutes from Previous Meeting
- b. Audit and Risk Management Committee
- c. Executive Committee Report

Motion: To approve the Consent Agenda, as amended, including: Minutes from Previous Meeting; Audit and Risk Management Committee; and, Executive Committee Report
Nonie & Peter

CARRIED

9. Items Pulled from Consent

No discussion

Motion: To approve the proposed amendments to the following terms of reference for Academic Council committees.

- 1) Research Ethics Review Committee Terms of Reference
- 2) Appointments, Promotion, and Tenure Committee Terms of Reference
- 3) Educational Policy Committee Terms of Reference

Moved/Seconded by: Academic Council

CARRIED

10. OWL Transition Update

A. Hoffer reported that work is well underway to transfer Board, Academic Council, and committee records from OWL Sakai to our network drive for archiving. Members were reminded that, following Western’s decision, access to the OWL Sakai platform will end after April 30, 2026. In the interim, governance communications and meeting materials will be shared by email. Options for a long-term platform are being explored, including a SharePoint site or an RFP for third-party software.

A reminder was provided that Convocation will take place on June 11, 2026, at 10:00 a.m., with the reception and awards ceremony, where the Board of Directors’ Gold Medalists will be acknowledged, held on campus that afternoon. Board members were encouraged to attend.

No questions were raised.

11. In-Camera Session (previously #10)

At 5:28 p.m., J. Turnbull, J. Sanders, J. Matthys, B. Lovie, and B. Dunn were excused from the meeting.

Motion: To go in camera at 5:28 p.m.

Moved by: M. Therrien, P. Wilkinson

CARRIED

Motion: To move out of camera at 5:35 p.m.

Moved by: N. Brennan, P. Wilkinson

CARRIED

At 5:35 p.m. A. Hoffer was excused from the meeting.


12. Executive Session (previously 11)

It was noted that R. Ventresca and P. Wilton would remain for the first of the Executive Session then be excused.

13. Adjournment (previously 12)

On consensus, the meeting was adjourned at 5:42 p.m.

Paul Tufts,
Chair



Paul Wilton,
University Secretary