

**MINUTES OF A MEETING  
OF THE BOARD OF DIRECTORS  
OF KING'S UNIVERSITY COLLEGE  
Wednesday, September 27<sup>th</sup>, 2023  
at 4:30pm Wemple Vitali Lounge**

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- Present:** A. Atcheson, D. Bond, N. Brennan (Chair), C. Chau, L. Crowe, N. Cruz (Recording Secretary), K. Deane, S. De Candido, G. Erenburg, F. Galloway, E. Goehring, Rev. G. Ducharme, D. Lang, V. MacDonald, J. Major, D. Malloy, R. Mank, J.P. Morris, H. Mourad, M. O'Hare, N. Sutherland, M. Therrien, P. Tufts, R. Ventresca, A. Wasty, P. Wilton (Secretary)
- Guests:** Rev. P. Baillargeon, J. Panchaud, D. Mathieson, P. Dool, Fr. J. Mockler, J. Henry, A. Co-Dyre, Terra, C. MacNeil, J. Slay, J. Pachard, D. Perreault, J. Antoniak

**1. Opening Prayer and Land Acknowledgment**

Chair, N. Brennan welcomed everyone to the meeting. KUCSC President L. Crowe recited the Land Acknowledgement, Deacon J. Panchaud opened with a prayer and introductions were made.

**2. Approval of the agenda and conflict of interest declarations**

There were no conflicts of interest declared.

**MOTION**

**That the draft agenda of September 27th, 2023 be approved.**

M/S **F. Galloway/K. Deane** **Carried**

**3. Consent agenda**

**Approval of the previous meeting's minutes (attached)**

- i. June 28, 2023
- ii. May 31, 2023

**Motion: To approve the minutes of June 28 and May 31.**

M/S **M. O'Hare/F. Galloway** **Carried**

**4. Report from the President (attached)**

Dr. Malloy highlighted two items from his written report: enrolment, and affiliation. He also highlighted an event occurring after the posting of his report: Brescia's amalgamation with Western.

Dr. Tracy Cunningham, Director of Enrolment Services and Registrar, presented the enrolment numbers and was asked by J. Morris to elaborate on why domestic numbers have been challenged. T. Cunningham responded tools have been a barrier. R. Mank asked about whether visa availability has been affected recently in China and India. T. Cunningham answered this has been a challenge. E. Goehring commented that he finds expensive international tuition exploitive. J. Major commented that the enrolment shortfall should result in a \$3 million budget shortfall. D. Lang commented on the domestic demographic trough returning to 2011 levels in 2024 and asked if King's could model a return to 2011 domestic numbers and would that be a good projection on which to base domestic growth. D. Malloy agreed to discuss further with D. Lang and explore. S. De Candido asked for more details on international high school recruitment efforts and partnerships, and what the current financial incentives are for domestic high school students. T. Cunningham spoke extensively to explain what entrance scholarships are.

## 5. Students' Council (verbal)

KUCSC President L. Crowe introduced herself and explained what the KUCSC is and her goals for the year, as well as recent issues facing students. N. Sutherland asked how the London Food Bank collaborate with Western's Food Bank.

L. Crowe deferred to J. Henry Dean of Students. N. Sutherland said its unacceptable to have any students hungry on campus and encouraged collaboration with foodbanks which currently have surpluses. K. Deane commented that this is where mission hit the road for mission-based organizations. N. Brennan asked J. Henry to speak about the Student Emergency Fund which is available to students in need.

## 6. Committee reports:

### a. Finance and Investment Committee (attached)

N. Sutherland gave an overview of the Finance Committee's meeting, thanking the finance department for their excellent work and turned over to J. Major to go over the auditor's report  
**MOTION 1:**

**That the financial statements for the year ended April 30, 2023 be accepted by the board and forwarded to the Members.**

M/S **N. Sutherland/F. Galloway** **Carried**

**MOTION 2:**

**That the board recommend to the Members the reappointment of KPMG as King's auditors for the 2024 fiscal year.**

M/S **N. Sutherland/M. O'Hare** **Carried**

N. Sutherland identified government oversight of universities and VFMA Audit findings as potential board development opportunities. It was requested to Board Members to provide feedback to P. Wilton in regards of the training requirements.

### b. Governance Committee (attached)

F. Galloway highlighted there are two policies that need to be updated for compliance reasons Governance Policy 1.2.8 Accessibility and 1.2.9 on Gender Based and Sexual Violence

**MOTION 1: To approve the draft revisions to board policy 1.2.8- Accessibility**

M/S **F. Galloway/M. O'Hare** **Carried**

**MOTION 2: To approve the draft revisions to board policy 1.2.9- Gender Based and Sexual Violence**

M/S **F. Galloway/M. O'Hare** **Carried**

### c. Executive Committee (attached)

**MOTION 1: To adopt the proposed approach to strategy development referenced in the September 5, 2023 Brief on Strategic Planning appendix to this report.**

M/S **S. De Candido/F. Galloway** **Carried**

**MOTION 2: To direct the President to commence strategic planning in consultation with College Council. A report including a critical timeline should be provided to the Executive October 17 and a consultant in place by November 1st.**

M/S **N. Sutherland/M. Therrien** **Carried**

## 7. Other Business

There was no other business discussed.

**8. Adjournment**

Chair, N. Brennan informed The Annual General Meeting of the Voting Members will take place immediately following the Board meeting.

**MOTION**

**That the meeting be adjourned at 6:04 pm**

**M/S**

**M. O'Hare/F. Galloway**

**Carried**

**All Board members are non-voting members of the corporation and are requested to stay for the AGM.**

**Respectively submitted,**



**Noemi Cruz**  
**Recording Secretary**